

**** PUBLIC SAFETY ****

“We strive to deliver a coordinated public safety service to protect and serve, through an integrated response on a regional basis via a system of services, programs, and education.”

PATHWAY STEPS	PROGRESS MADE
<ul style="list-style-type: none"> Educate the public on when to dial 911; when to use the non-emergency number; and general public fire education Provide resources for preventative patrols Monitor level of service and police/fire response times Encourage neighborhood watch groups 	<ul style="list-style-type: none"> County has an ongoing involvement in public education County provides additional staff to assist with crime prevention activities (radio/computer traffic) County monitors all 911 calls to ensure adequate response Homeland Security funds are available for training and equipment



**** RECREATION ****

“We strive to provide a diversified range of safe recreation activities, passive and active, to serve the recreation needs through ample programs and investment in our current facilities.”

PATHWAY STEPS	PROGRESS MADE
<ul style="list-style-type: none"> Complete a needs assessment; create “hubs” to serve as centers for activities and transportation; target recreation facilities and programs for special groups, such as seniors and youth Develop partnerships between local government and recreation organizations Use schools for recreation program 	<ul style="list-style-type: none"> County Conservation and Recreation Authority has received several grants for trail and park development; mini-tours now being sponsored by County War Memorial Authority; East Hills Recreation Commission provides a fitness center for youth County provides matching funds not to exceed \$5,000 to local municipalities; East Hills Recreation Commission has maintained a partnership with their local governments. East Hills Recreation Commission partners with Pennsylvania Highlands Community College and Richland School District



**** TOURISM ****

“We strive to market its tourist assets on a local, state, and national level; enhance and extend tourist facilities and attractions to increase the economic impact of tourism in the county and improve the quality of life for residents.”

PATHWAY STEPS	PROGRESS MADE
<ul style="list-style-type: none"> Assess, evaluate, and inventory tourist efforts, attractions, businesses and funding sources Promote the role of recreation and arts and culture in county's tourism based economy Increase awareness of tourism's impact on the county economy 	<ul style="list-style-type: none"> Southern Alleghenies Planning and Development Commission created “The Alleghenies” branding effort - maintained by CVB Included in CVB marketing Ongoing effort by the Southern Alleghenies Planning and Development Commission (SAP & DC)



**** GOVERNMENTAL ****

“We envision for Cambria County working partnerships between government and the private sector inspired by the spirit, vision, and trust of our elected officials.”

PATHWAY STEPS	PROGRESS MADE
<ul style="list-style-type: none"> The public must be educated in the importance of their participation in governmental activities and the electoral process Provide guidance, training and assistance to qualified individuals who have a desire to serve in public office Provide an annual report that reports goals, objectives, the progress made and the efficiency and effectiveness of County government 	<ul style="list-style-type: none"> County Commissioners formed a Youth Advisory Council in 2006 County initiated internships for students County Commissioners developed a countywide Performance Audit



Quality of Life

Pathways to Progress

**** INFRASTRUCTURE ****

“We envision for Cambria County the upgrading of water, sewage, stormwater, public utilities and telecommunications facilities to provide for an enhanced standard of living while promoting economic and community development.”

PATHWAY STEPS	PROGRESS MADE
<ul style="list-style-type: none"> Improve water quality of local streams and rivers (Watershed Conservation Planning) Update the county's sewer and water plan Provide financial assistance to low-income families for tap-in fees Expand natural gas where economically feasible 	<ul style="list-style-type: none"> Various acid mine drainage remediation programs are underway Need local municipality support - Ongoing effort County Redevelopment Authority provides assistance to low/moderate income families Transmission lines are being replaced in Johnstown
RELATED PROJECTS	CURRENT STATUS
<ul style="list-style-type: none"> Eliminate sanitary sewer and combined sewer overflows (by-passes); <i>Est Cost \$45.0 M</i> Expansion of the West Branch Sewer System to serve nearby villages; <i>Est Cost \$13.0 M</i> Forest Hills Sewage Treatment Plan must be upgraded and completed; <i>Est Cost \$3.0 M</i> 	<ul style="list-style-type: none"> Effort is ongoing in the Greater Johnstown Area Act 537 submitted to PA DEP Funding requested through US Dept. of Agriculture Engineering completed



**** LAND USE ****

“We envision for Cambria County the conservation and preservation of agricultural land and open space by limiting development through land use regulations to areas served by transportation, water and sewage facilities.”

PATHWAY STEPS	PROGRESS MADE
<ul style="list-style-type: none"> Educate elected officials on planning Create County/State incentives for planning Offer county assistance to develop municipal zoning and subdivision ordinances 	<ul style="list-style-type: none"> CCPC established Hands-On Technical Assistance Program (HOTAP) for land use controls Alliance for Business & Industry will consider matching PA DCED planning grants (multi-municipal) CCPC offers this assistance
RELATED PROJECTS	CURRENT STATUS
<ul style="list-style-type: none"> County Geographic Information System (GIS); <i>Est Cost \$1.5 M</i> 	<ul style="list-style-type: none"> System is completed On going updates as required



Economic Development

**** SOLID WASTE ****

“We envision expansion of residential, commercial & institutional recycling programs, including education/market development, reduced landfill dependence & reduction in municipal waste.”

<p>PATHWAY STEPS</p> <ul style="list-style-type: none"> • Support a 10 year plan of the Authority's Phases 2,3, and 4 of the recycling program • Hire full-time education coordinator • Hire a compliance/education officer to increase awareness and compliance • Support PA Cleanways Chapter 	<p>PROGRESS MADE</p> <ul style="list-style-type: none"> • Solid Waste Plan updates (2001), special event collections, 18 public recycling sites in County • Education Coordinator was hired in 2000- program now ongoing • Compliance Officer hired in 2005- Program now ongoing • White goods entirely operational
<p>RELATED PROJECTS</p> <ul style="list-style-type: none"> • Laurel Highlands Landfill Gas Convention Plant; <i>Est Cost \$8.2 M</i> 	<p>CURRENT STATUS</p> <ul style="list-style-type: none"> • Construction completed

**** TRANSPORTATION ****

“We envision a transportation system of highways, bridges, rail, airports, mass transit, and non-motorized/pedestrian facilities interconnected, environmentally compatible and provide effective, safe traffic circulation and easy accessibility with a minimum of conflict and congestion.”

<p>PATHWAY STEPS</p> <ul style="list-style-type: none"> • Improve Routes 219, 422, 403, 56, and 53 • Support PennDOT's Maintenance First Program • Allocate county funds to municipal road improvements • Replace/rebuild 2 or 3 county bridges per year 	<p>PROGRESS MADE</p> <ul style="list-style-type: none"> • Revised improvements now being considered for U.S. Route 219, Alternatives being considered for PA Route 56 • Local Technical Assistance Program (LTAP) now in place for Cambria County Municipalities • County allocated \$444,600 to municipalities in 2004; County allocated \$433,650 to municipalities in 2005 • Several County bridges on the current Transportation Improvement Program (TIP).
<p>RELATED PROJECTS</p> <ul style="list-style-type: none"> • PA Route 56 East & West corridor improvements; <i>Est Cost \$16.8 M</i> • Route 219 North <i>Est Cost \$31.0 M</i> • U.S. Route 422 corridor improvements; <i>Est Cost \$0.6 M</i> 	<p>CURRENT STATUS</p> <ul style="list-style-type: none"> • ROW appraisals started 1/08; Construction to begin '09 • Alternative Route study underway • Preliminary engineering to start 2010

**** BUSINESS ****

“We envision enhanced employment opportunities based upon the creation and retention of local jobs through partnerships with business, government, education, and area agencies.”

<p>PATHWAY STEPS</p> <ul style="list-style-type: none"> • Achieve complete occupancy of existing industrial/business parks • Promote development of local business districts • Promote more utilization of brownfield sites • Provide grants and/or loans to local businesses • Expand high-paying service sector jobs 	<p>PROGRESS MADE</p> <ul style="list-style-type: none"> • Add'l land acquired for JARI Business/Industrial Park • Sidewalk/infrastructure improvements in Ebensburg; Revised CBD traffic signals in downtown Johnstown • Reuse of Bethlehem Steel property underway • County Alliance for Business and Industry has supported 6 businesses with low interest loans • Regional health technology complex site preparation to begin in 2006 (Johnstown)
<p>RELATED PROJECTS</p> <ul style="list-style-type: none"> • County Industrial Park (South Park) Phase II Infrastructure improvements needed; <i>Est Cost \$6.0 M</i> • Revitalize the Johnstown CBD; <i>Est Cost \$1.0 M</i> • Regional Technology Complex; <i>Est Cost \$30.0 M</i> 	<p>CURRENT STATUS</p> <ul style="list-style-type: none"> • Land acquired; Engineering underway • Incremental improvements ongoing • Phase I Completed

Economic Development

**** EDUCATION ****

“We will prepare our students to meet the challenges of the 21st century through effective, efficient, and meaningful educational systems, accountable to all stakeholders.”

<p>PATHWAY STEPS</p> <ul style="list-style-type: none"> • Advocate school tax reform • Support alternative education programs • Develop summer job programs to teach basic skills 	<p>PROGRESS MADE</p> <ul style="list-style-type: none"> • New statewide legislature pending • Ongoing effort • CareerLink provides program and services
<p>RELATED PROJECTS</p> <ul style="list-style-type: none"> • PA Highlands Community College renovated former Richland High School; <i>Est Cost \$2.5 M</i> 	<p>CURRENT STATUS</p> <ul style="list-style-type: none"> • Job creation lab and auditorium renovations needed

**** HUMAN SERVICES ****

“We will develop a consistent and accessible countywide delivery system for resources which address the health and human service needs of adults, families, and children.”

<p>PATHWAY STEPS</p> <ul style="list-style-type: none"> • Develop a plan to more efficiently manage human service dollars • Ensure that funds provided by the county are utilized for “real” needs • Work with state and federal legislators to provide more discretion in the use of funds 	<p>PROGRESS MADE</p> <ul style="list-style-type: none"> • Initiated the Health Choices Program under the Behavioral Health of Cambria County Agency • Action step completed- County collaborative board • Ongoing effort
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**** HOUSING ****

“We strive to create an environment where safe, affordable housing is available in a viable community with a sense of identity through properly planned land use and adequate infrastructure, which allows for quality living for all.”

<p>PATHWAY STEPS</p> <ul style="list-style-type: none"> • Replace dilapidated housing, increase turnaround time to remove blighted structures; Target existing stock for preservation to maintain the character of a community • Equalize access to rehab funds with more dollars and funding agencies; Establish a county wide rehab fund with county housing authority • Develop standards to meet the accessibility needs of seniors; Re-use existing housing stock for seniors-only housing 	<p>PROGRESS MADE</p> <ul style="list-style-type: none"> • The County, City Redevelopment Authorities and Johnstown Housing Authority are removing blight and providing compatible housing; NORCAM is also active in providing housing alternatives • Cambria County Redevelopment Authority established the Cambria County Community Development Corporation • NORCAM has been active in providing housing for seniors
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**** ARTS & CULTURE ****

“We strive to enrich lives through awareness, education, promotion and exposure to arts/culture by providing access to activities that celebrate heritage, ethnic diversity & artistic traditions.”

<p>PATHWAY STEPS</p> <ul style="list-style-type: none"> • Bring arts and cultural groups together to leverage resources • Emphasize ethnic heritage and culture • Establish new partnerships 	<p>PROGRESS MADE</p> <ul style="list-style-type: none"> • Partnership effort now begun with Cambria County Historical Society and the Coal County Youth Center • A speaker's program on culture oriented topics now offered by Cambria County Historical society • Established a children's craft program at the Bottle Works Ethnic Arts Center
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Economic Development

Quality of Life